



Richard J. Pollack  
President & Chief Executive Officer

August 11, 2025

The Honorable Susan Collins  
United State Senate  
413 Dirksen Senate Office Building  
Washington, D.C. 20510

Dear Senator Collins:

On behalf of the American Hospital Association's Board of Trustees and our member hospitals and health systems, I want to express our appreciation for your efforts to ensure access to care for our most vulnerable patients and communities during the development of the reconciliation bill.

We particularly appreciate your leadership in establishing the rural transformation fund which will provide resources for workforce development, health care technology and improving the health of patients in those communities.

Thank you as always for your steadfast support of America's hospitals and health systems, and your thoughtful leadership.

We look forward to continuing to work with you to improve access to care, and advancing health in America.

Sincerely,

*Rich Pollack*

*We Appreciate  
you!*